

2018 Operating Budget Worksheet

| Salt Spring Island Fire Protection District |   |                                  |                       |                       |                       |
|---|---|----------------------------------|-----------------------|-----------------------|-----------------------|
|   | 2016 Actual   | Actual 12 Months ending May 2017 | Operating 2016 Budget | Operating 2017 Budget | Operating 2018 Budget |
| 1   |   |                                  |                       |                       |                       |
| 2   | <b>Income</b>                                       |                                  |                       |                       |                       |
| 3   | \$0.00  | \$0.00                           | \$1,300.00            | \$0.00                |                       |
| 4   | \$12,409.91   | \$11,297.46                      | \$12,000.00           | \$8,000.00            | \$8,000.00            |
| 5   | \$0.00  | \$0.00                           | \$0.00                | \$0.00                |                       |
| 6   | \$3,359.76  | \$5,362.69                       | \$2,200.00            | \$0.00                |                       |
| 7   | \$10,000.00   | \$5,000.00                       | \$0.00                | \$0.00                |                       |
| 8   | \$25,551.89   | \$25,551.89                      | \$0.00                | \$0.00                |                       |
| 9   | \$144,218.95  | \$144,218.95                     | \$0.00                | \$0.00                |                       |
| 10  | \$2,515,000.00                                      | \$2,498,350.00                   | \$2,525,000.00        | \$2,475,000.00        | \$2,577,000.00        |
| 11  | <b>\$2,710,540.51</b>                               | <b>\$2,689,780.99</b>            | <b>\$2,540,500.00</b> | <b>\$2,483,000.00</b> | <b>\$2,585,000.00</b> |
| 12  |   |                                  |                       |                       |                       |
| 13  | <b>Administration Expenses</b>                      |                                  |                       |                       |                       |
| 14  | \$857.73  | \$686.68                         | \$3,000.00            | \$2,000.00            | \$2,000.00            |
| 15  | \$5,600.00  | \$11,600.00                      | \$5,500.00            | \$5,500.00            | \$10,000.00           |
| 16  | \$929.67  | \$794.65                         | \$700.00              | \$700.00              | \$1,000.00            |
| 17  | \$15,101.09   | \$14,330.04                      | \$17,000.00           | \$15,000.00           | \$14,000.00           |
| 18  | \$601.87  | \$1,409.87                       | \$6,000.00            | \$5,000.00            | \$5,000.00            |
| 19  | \$3,278.61  | \$2,443.82                       | \$5,500.00            | \$2,500.00            | \$3,500.00            |
| 20  | \$0.00  | \$0.00                           | \$12,500.00           | \$0.00                | \$0.00                |
| 21  | \$4,301.09  | \$4,162.66                       | \$5,500.00            | \$4,000.00            | \$4,000.00            |
| 22  | \$34,607.39   | \$29,136.02                      | \$32,000.00           | \$35,000.00           | \$48,000.00           |
| 23  | \$30,724.47   | \$28,401.16                      | \$12,000.00           | \$15,000.00           | \$30,000.00           |
| 24  | \$9,344.11  | \$9,202.47                       | \$3,000.00            | \$7,000.00            | \$7,000.00            |
| 25  | \$49.91   | \$113.46                         | \$2,000.00            | \$1,000.00            | \$1,000.00            |
| 26  | \$9,992.49  | \$12,498.77                      | \$15,000.00           | \$12,000.00           | \$12,000.00           |
| 27  | \$7,402.47  | \$4,314.33                       | \$10,000.00           | \$2,000.00            | \$5,000.00            |
| 28  | <b>\$122,790.90</b>                                 | <b>\$119,093.93</b>              | <b>\$129,700.00</b>   | <b>\$106,700.00</b>   | <b>\$142,500.00</b>   |
| 29  |   |                                  |                       |                       |                       |
| 30  | <b>Amortization</b>                                 | <b>\$159,517.66</b>              | <b>\$159,517.66</b>   | <b>\$0.00</b>         | <b>\$0.00</b>         |
| 31  |   |                                  |                       |                       |                       |
| 32  | <b>Operating Expenses</b>                           |                                  |                       |                       |                       |
| 33  |   |                                  |                       |                       |                       |
| 34  | \$6,764.87  | \$5,312.53                       | \$8,000.00            | \$7,000.00            | \$7,000.00            |
| 35  | \$2,785.51  | \$4,987.09                       | \$10,000.00           | \$10,000.00           | \$10,000.00           |
| 36  | \$14,075.99   | \$16,443.79                      | \$22,000.00           | \$4,000.00            | \$24,000.00           |
| 37  | \$2,558.46  | \$4,239.53                       | \$1,500.00            | \$1,500.00            | \$2,500.00            |
| 38  | \$3,862.95  | \$4,997.95                       | \$7,500.00            | \$5,000.00            | \$5,000.00            |
| 39  | \$2,935.24  | \$8,157.92                       | \$18,000.00           | \$8,000.00            | \$8,000.00            |
| 40  | \$6,254.98  | \$4,635.16                       | \$7,500.00            | \$9,000.00            | \$6,500.00            |
| 41  | \$0.00  | \$0.00                           | \$8,000.00            | \$3,500.00            | \$3,500.00            |
| 42  | \$1,224.00  | \$1,974.00                       | \$4,000.00            | \$2,000.00            | \$3,000.00            |
| 43  | \$0.00  | \$0.00                           | \$0.00                | \$0.00                | \$0.00                |
| 44  | \$5,490.61  | \$5,290.18                       | \$6,500.00            | \$5,000.00            | \$6,500.00            |
| 45  | \$12,004.34   | \$12,240.68                      | \$25,000.00           | \$25,000.00           | \$12,500.00           |
| 46  | \$22,523.92   | \$24,740.75                      | \$28,000.00           | \$28,000.00           | \$26,000.00           |
| 47  | \$7,560.86  | \$8,926.53                       | \$15,000.00           | \$10,000.00           | \$10,000.00           |
| 48  | \$2,600.10  | \$2,600.10                       | \$3,000.00            | \$3,000.00            | \$3,000.00            |
| 49  | \$885.55  | \$917.09                         | \$0.00                | \$0.00                | \$9,000.00            |
| 50  | \$5,800.00  | \$6,900.00                       | \$6,000.00            | \$6,600.00            | \$6,600.00            |
| 51  | \$0.00  | \$0.00                           | \$0.00                | \$0.00                | \$0.00                |
| 52  | \$387.68  | \$232.68                         | \$0.00                | \$0.00                | \$0.00                |
| 53  | \$1,555.32  | \$1,666.07                       | \$5,500.00            | \$5,500.00            | \$2,000.00            |
| 54  | \$10,769.66   | \$10,479.12                      | \$12,000.00           | \$11,000.00           | \$11,000.00           |
| 55  | \$6,703.06  | \$6,790.44                       | \$7,000.00            | \$6,500.00            | \$7,000.00            |
| 56  | \$51,840.92   | \$39,918.68                      | \$70,000.00           | \$70,000.00           | \$60,000.00           |
| 57  | \$0.00  | \$0.00                           | \$0.00                | \$0.00                | \$0.00                |
| 58  | \$67,322.65   | \$77,383.79                      | \$90,000.00           | \$90,000.00           | \$90,000.00           |
| 59  | <b>\$235,906.67</b>                                 | <b>\$248,834.08</b>              | <b>\$354,500.00</b>   | <b>\$310,600.00</b>   | <b>\$313,100.00</b>   |
| 60  |   |                                  |                       |                       |                       |
| 61  | <b>Trustee Expenses</b>                             |                                  |                       |                       |                       |
| 62  | \$8,041.00  | \$6,270.00                       | \$0.00                | \$9,000.00            | \$9,000.00            |
| 63  | \$4,097.55  | \$11,062.67                      | \$5,000.00            | \$6,000.00            | \$6,000.00            |
| 64  | \$4,341.72  | \$4,412.10                       | \$6,000.00            | \$5,000.00            | \$5,000.00            |
| 65  | \$4,757.55  | \$3,688.80                       | \$60,000.00           | \$15,000.00           | \$15,000.00           |
| 66  | \$2,518.92  | \$2,500.00                       | \$2,500.00            | \$2,500.00            | \$2,500.00            |
| 67  | \$28,040.03   | \$19,933.68                      | \$100,000.00          | \$25,000.00           | \$10,000.00           |
| 67A   | \$0.00  | \$0.00                           | \$0.00                | \$0.00                | \$60,000.00           |
| 67B   |   |                                  |                       |                       | \$10,000.00           |
| 68  | <b>\$51,796.77</b>                                  | <b>\$47,867.25</b>               | <b>\$173,500.00</b>   | <b>\$62,500.00</b>    | <b>\$117,500.00</b>   |
| 69  |   |                                  |                       |                       |                       |
| 70  | <b>Interest - LTD</b>                               | <b>\$22,696.24</b>               | <b>\$22,696.24</b>    | <b>\$0.00</b>         | <b>\$0.00</b>         |
| 71  |   |                                  |                       |                       |                       |
| 72  | <b>Wage &amp; Related Expenses</b>                  |                                  |                       |                       |                       |
| 73  | \$1,399,367.62                                      | \$1,475,681.41                   | \$1,300,000.00        | \$1,288,050.00        | \$1,376,250.00        |
| 74  | \$187,697.82  | \$180,308.57                     | \$256,000.00          | \$298,300.00          | \$214,000.00          |
| 75  |   |                                  |                       |                       |                       |
| 76  | <b>\$1,587,065.44</b>                               | <b>\$1,655,989.98</b>            | <b>\$1,556,000.00</b> | <b>\$1,586,350.00</b> | <b>\$1,590,250.00</b> |
| 77  | <b>Statutory &amp; Group Benefits</b>               |                                  |                       |                       |                       |
| 78  | \$28,081.85   | \$30,970.85                      | \$30,557.00           | \$28,125.00           | \$28,600.00           |
| 79  | \$13,862.06   | \$15,419.84                      | \$16,030.00           | \$15,075.00           | \$13,450.00           |
| 80  | \$21,864.86   | \$23,248.11                      | \$28,481.00           | \$42,500.00           | \$45,500.00           |
| 81  | \$14,574.00   | \$13,824.00                      | \$22,164.00           | \$17,800.00           | \$17,100.00           |
| 82  | \$70,784.68   | \$72,223.62                      | \$76,455.00           | \$74,500.00           | \$61,250.00           |
| 83  | \$24,330.01   | \$27,564.43                      | \$34,000.00           | \$38,000.00           | \$34,000.00           |
| 84  | \$166,061.51  | \$168,625.22                     | \$194,709.00          | \$179,100.00          | \$172,250.00          |
| 85  | \$4,655.53  | \$10,483.91                      | \$0.00                | \$22,000.00           | \$13,250.00           |
| 86  | \$43.37   | \$305.18                         | \$0.00                | \$0.00                | \$350.00              |
| 87  | <b>\$344,257.87</b>                                 | <b>\$362,665.16</b>              | <b>\$402,396.00</b>   | <b>\$417,100.00</b>   | <b>\$385,750.00</b>   |
| 88  | <b>\$1,931,323.31</b>                               | <b>\$2,018,655.14</b>            | <b>\$1,958,396.00</b> | <b>\$2,003,450.00</b> | <b>\$1,976,000.00</b> |
| 89  |   |                                  |                       |                       |                       |
| 90  | <b>Extraordinary Expense/ Contingency Reserve</b>   | <b>\$0.00</b>                    | <b>\$43,000.00</b>    | <b>\$50,000.00</b>    | <b>\$30,000.00</b>    |
| 91  |   |                                  |                       |                       |                       |
| 92  | <b>Total Expenses</b>                               | <b>\$2,524,031.55</b>            | <b>\$2,616,664.30</b> | <b>\$2,659,096.00</b> | <b>\$2,533,250.00</b> |
| 93  | <b>Surplus Before Capital Expenses</b>              | <b>\$186,508.96</b>              | <b>\$73,116.69</b>    | <b>-\$118,596.00</b>  | <b>-\$50,250.00</b>   |
| 94  |   |                                  |                       |                       |                       |
| 95  | <b>Capital Expenses Funded from Operating Funds</b> |                                  |                       |                       |                       |
| 96  | \$13,285.94   | \$13,285.94                      | \$30,000.00           | \$25,000.00           | \$44,000.00           |
| 97  |   |                                  |                       |                       | \$50,000.00           |
| 98  | <b>\$13,285.94</b>                                  | <b>\$13,285.94</b>               | <b>\$30,000.00</b>    | <b>\$25,000.00</b>    | <b>\$94,000.00</b>    |
| 99  |   |                                  |                       |                       |                       |
| 100   | <b>Principal Payments - LTD</b>                     | <b>\$144,218.95</b>              | <b>\$0.00</b>         |                       |                       |
| 101   |   |                                  |                       |                       |                       |
| 102   | <b>Cash Surplus</b>                                 | <b>\$29,004.07</b>               | <b>\$59,830.75</b>    | <b>-\$148,596.00</b>  | <b>-\$88,100.00</b>   |

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